

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2011/12 Budget vs Original Budget 2010/11

	LIM331 Greater Giyani (L)	LIM332 Greater Letaba (L)	LIM333 Greater Tzaneen (H)	LIM334 Ba- Phalaborwa	LIM335 Maruleng (L)	DC33 Mopani (L)	LIM341 Musina (L)	LIM342 Mutale (L)	LIM343 Thulamela (M)	LIM344 Makhado (M)	DC34 Vhembe (L)	LIM351 Blouberg (L)	LIM352 Aganang (L)	LIM353 Molemole (L)	LIM354 Polokwane (H)	LIM355 Lepelle- Nkumpi (L)	DC35 Capricorn (M)
R thousands																	
Total Operating Revenue¹	139 907	185 124	633 962	305 359	85 725	1 044 849	140 802	80 477	557 549	697 731	516 680	122 071	64 798	111 985	1 475 579	221 991	431 830
Total Operating Expenditure	154 608	136 467	675 749	336 488	80 418	333 650	150 589	78 546	547 986	758 902	516 680	107 793	68 998	95 614	1 475 280	139 113	503 956
Operating Performance Surplus / (Deficit)	-14 701	48 657	-41 787	-31 129	5 307	711 199	-9 787	1 931	9 564	-61 171	-	14 278	-4 200	16 372	299	82 878	-72 125
Cash and Cash Equivalents at the Year End	1 400	67 143	24 917	3 693	7 729	990	266 505	23 972	60 473	-218 293	1 333 148	-	14 690	-656	50 780	-	44 763
Net Increase / (Decrease) in Cash held for the Year	1 000	48 364	23 917	193	-2 884	-	265 492	23 972	-36 568	-218 293	1 333 148	-	-	-656	15 566	-	9 943
Cash Backing / Surplus (Deficit) Reconciliation	50 869	95 796	-65 572	87 027	10 087	252 554	-13 944	2 131	48 421	295 229	-16 282	-28 330	-	98 635	192 676	-202 294	60 560
Cash Coverage Ratio	0	9	1	0	2	-	22	5	4	-8	94	-	4	-0	1	-	2
STATEMENT OF OPERATING PERFORMANCE																	
Revenue																	
% Increase in Total Operating Revenue	(11.4%)	13.9%	7.3%	3.0%	33.1%	114.4%	4.3%	21.2%	38.9%	14.7%	16.8%	38.2%	20.5%	29.3%	20.7%	56.1%	32.6%
% Increase in Property Rates Revenue	(15.7%)	14.0%	(25.4%)	9.0%	92.7%	0.0%	(15.4%)	379.0%	138.5%	0.0%	0.0%	5.3%	(100.0%)	28.3%	23.4%	61.0%	0.0%
% Increase in Electricity Revenue	0.0%	33.6%	0.0%	9.0%	0.0%	0.0%	13.2%	0.0%	0.0%	0.0%	0.0%	38.1%	0.0%	18.9%	32.9%	0.0%	0.0%
% Increase in Water Revenue	(39.9%)	(6.6%)	(100.0%)	9.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	267.5%	25.6%	0.0%	0.0%
% Increase in Property Rates & Service Charges	(26.4%)	41.9%	9.0%	9.0%	46.9%	(100.0%)	8.2%	48.1%	17.7%	(13.6%)	0.0%	26.3%	(100.0%)	35.9%	29.7%	72.1%	494.7%
Collection Rate Including Other Revenue	39.8%	39.1%	92.7%	78.2%	68.0%	6.1%	314.7%	43.4%	18.4%	71.5%	17.0%	100.0%	(165.8%)	100.0%	95.7%	0.0%	31.0%
Expenditure																	
% Increase in Total Operating Expenditure	14.3%	4.6%	15.8%	(0.8%)	34.8%	(14.1%)	8.0%	19.2%	47.6%	24.8%	16.8%	22.1%	19.8%	8.4%	21.7%	55.3%	54.8%
% Increase in Employee Costs	14.3%	26.0%	11.7%	18.8%	21.3%	31.4%	26.8%	11.6%	15.4%	(17.5%)	(4.5%)	18.1%	9.4%	9.7%	2.6%	59.0%	16.6%
% Increase in Electricity Bulk Purchases	0.0%	20.4%	20.4%	37.0%	0.0%	0.0%	44.7%	0.0%	0.0%	0.0%	0.0%	52.4%	0.0%	4.4%	31.5%	0.0%	0.0%
% Increase in Water Bulk Purchases	0.0%	7.0%	(100.0%)	10.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	21.3%	0.0%	31.8%
Provision of Debt Impairment % of Total Billable Revenue	44.2%	0.0%	2.3%	0.0%	0.0%	0.0%	1.6%	1.1%	0.0%	0.0%	0.0%	0.0%	0.0%	22.6%	1.5%	0.0%	80.0%
Debt Impairment	13 090	-	8 495	-	-	-	1 136	110	-	-	-	-	-	3 500	15 000	-	47 578
MANAGEMENT																	
Capital Expenditure and Funding																	
Total Capital Budget	54 932	81 243	118 376	45 701	34 258	937 828	12 039	18 223	95 779	216 927	816 469	39 755	37 528	35 944	389 198	114 596	270 921
Internally Funded and Other	-	48 246	19 000	14 572	5 031	200 199	-	1 927	-	57 765	42 970	11 425	-	18 110	100 000	114 596	-
Grant Funding and Other	54 932	32 997	49 376	31 129	29 227	737 629	12 039	16 295	95 779	59 162	773 499	28 330	37 528	17 834	289 198	-	270 921
Internally Generated Funds % of Non Grant Funding	0.0%	100.0%	27.5%	100.0%	100.0%	100.0%	0.0%	100.0%	0.0%	36.6%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	0.0%
Borrowing % of Non Grant Funding	0.0%	0.0%	72.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	63.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding	100.0%	40.6%	41.7%	68.1%	85.3%	78.7%	100.0%	89.4%	100.0%	27.3%	94.7%	71.3%	100.0%	49.6%	74.3%	0.0%	100.0%
Borrowing																	
Total Borrowing Liability	-	10 053	125 673	-	-	-	20 803	1 459	100 000	100 000	11 462	-	-	-	317 177	-	-
Borrowing for the Financial Year	-	-	50 000	-	-	-	-	-	-	100 000	-	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	170	1 773	-	795	-	-	142	-	-	2 618	-	250	-	-	-24 188	-	-
Total Cost of Debt as a % of Total Borrowing Liability	0.0%	17.6%	0.0%	0.0%	0.0%	0.0%	0.7%	0.0%	0.0%	2.6%	0.0%	0.0%	0.0%	0.0%	(7.6%)	0.0%	0.0%
Financing Cost % of Asset Base	0.0%	2.2%	0.0%	0.1%	0.0%	0.0%	0.2%	0.0%	0.0%	0.3%	0.0%	0.6%	0.0%	0.0%	(0.4%)	0.0%	0.0%
Capital Charges to Operating	0.1%	1.3%	0.0%	0.2%	0.0%	0.1%	0.0%	0.0%	0.0%	0.3%	0.0%	0.2%	0.1%	0.0%	(1.6%)	0.0%	0.0%
Borrowing to Asset Ratio	0.0%	12.4%	8.0%	0.0%	0.0%	0.0%	29.6%	1.9%	10.7%	9.9%	0.6%	0.0%	0.0%	0.0%	5.5%	0.0%	0.0%
Asset Management																	
Total Value of PPE	345 218	81 243	1 575 137	1 057 833	142 453	2 764 520	70 213	78 287	935 884	1 007 969	2 030 949	39 755	-	35 944	5 807 408	167 278	1 462 772
Asset Renewal	22 450	-	12 570	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Asset Renewal % of Depreciation	152.7%	0.0%	13.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of PPE	0.0%	0.0%	0.0%	0.0%	0.0%	1.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.1%
Asset Renewal and R&M as a % of PPE	6.5%	0.0%	0.8%	0.0%	0.0%	1.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.1%
Depreciation as % of Asset Base	4.3%	7.9%	6.0%	0.1%	0.0%	0.0%	9.7%	3.9%	2.2%	6.2%	0.0%	1.5%	0.0%	13.1%	2.1%	0.0%	5.3%
Repairs & Maintenance	-	-	-	-	-	36 600	-	-	-	-	-	-	-	-	-	-	15 694
SOCIAL PACKAGE																	
Total Number of Households	64	60	-	16	20	145	-	24	137 852	-	203	-	-	-	130	-	156
Number of Households receiving Free Basic Services																	
Water (6 kilolitres per household per month)	25	27	63	-	-	54	-	18	-	-	-	-	-	-	70	-	4
Sanitation (free minimum level service)	-	27	19	-	-	20	-	20	-	-	-	-	-	-	31	-	-
Electricity/Other energy (50kwh per household per month)	15	6	9	-	7	39	-	2	-	-	-	-	-	-	34	-	-
Refuse(removed at least once a week)	-	-	1	2 400	-	-	-	2	-	-	-	-	-	-	31	-	-
Highest level of free service provided																	
Water (kilolitres per household per month)	-	6	-	-	-	-	6	6	-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)	-	60	50	-	-	-	55	-	-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided	985	5 090	4 075	2 400	-	-	-	6 260	-	-	19 140	-	-	-	4 694	-	8 000
Revenue Cost of free services provided	739	4 800	-	-	-	-	3	3 166	-	-	-	1 679	-	-	-	-	-
Local Government Equitable Share	116 853	117 473	176 879	53 751	47 176	419 718	27 908	37 628	235 608	212 830	431 171	79 413	66 770	66 171	350 705	109 337	365 229
MTREF Funded ✓ / Unfunded ✘	✓	✓	✘	✓	✓	✓	✘	✓	✓	✓	✘	✘	✓	✓	✓	✘	✓

Source: National Treasury Local Government Database

¹Total revenue excludes internal charges

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2011/12 Budget vs Original Budget 2010/11

	LIM361 Thabazimbi (L)	LIM362 Lephalale (M)	LIM364 Mookgopong (M)	LIM365 Modimolle (L)	LIM366 Bela Bela (M)	LIM367 Mogalakwena (L)	DC36 Waterberg (L)	LIM471 Ephraim Mogale (L)	LIM472 Elias Motsaedi (M)	LIM473 Makhudutham aga (L)	LIM474 Fetakgomo (L)	LIM475 Greater Tubatse (L)	DC47 Sekhukhune (H)
R thousands													
Total Operating Revenue¹	201 086	243 035	98 813	186 985	193 920	514 984	108 938	137 176	268 453	178 245	52 815	168 995	407 622
Total Operating Expenditure	177 863	246 260	98 813	212 526	178 933	545 928	113 209	106 748	159 220	117 860	51 168	112 735	401 987
Operating Performance Surplus / (Deficit)	23 223	-3 225	-	-25 542	14 987	-30 945	-4 271	30 428	109 233	60 385	1 648	56 260	5 635
Cash and Cash Equivalents at the Year End	2	-35	5 176	2 709	23 140	211 243	96 312	2 217	109 249	4 626	-865	32 763	-486 289
Net Increase / (Decrease) in Cash held for the Year	1	-35	5 176	-391	23 140	65 664	-15 683	2 217	109 249	4 626	-865	32 763	-486 289
Cash Backing / Surplus (Deficit) Reconciliation	-40 891	79 434	10 752	11 457	-24 975	91 578	88 926	28 952	84 228	-	6 473	-	145 882
Cash Coverage Ratio	-	-	1	0	2	7	12	0	11	1	-0	5	-23
STATEMENT OF OPERATING PERFORMANCE													
Revenue													
% Increase in Total Operating Revenue	0.5%	(13.9%)	7.7%	13.1%	38.5%	3.9%	3.2%	21.4%	29.7%	22.3%	23.8%	0.0%	(1.1%)
% Increase in Property Rates Revenue	24.5%	6.0%	21.7%	29.2%	29.1%	18.3%	0.0%	19.0%	(8.6%)	49.4%	0.0%	0.0%	0.0%
% Increase in Electricity Revenue	44.3%	5.0%	16.2%	17.1%	43.3%	23.3%	0.0%	32.8%	13.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Water Revenue	1.6%	(16.7%)	8.1%	14.7%	27.5%	7.7%	0.0%	(64.1%)	(97.4%)	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Service Charges	7.6%	2.0%	14.2%	16.6%	35.0%	18.6%	(23.0%)	(9.8%)	2.1%	49.4%	1 666.5%	0.0%	0.0%
Collection Rate Including Other Revenue	(30.2%)	0.1%	85.5%	77.3%	61.8%	79.0%	35.5%	93.0%	92.7%	97.0%	89.3%	90.5%	64.4%
Expenditure													
% Increase in Total Operating Expenditure	(15.4%)	(23.6%)	7.1%	25.7%	154.5%	12.5%	5.2%	(16.0%)	(31.8%)	21.2%	18.2%	0.0%	0.7%
% Increase in Employee Costs	9.2%	1.8%	8.7%	17.4%	0.0%	8.6%	6.9%	5.7%	11.9%	34.9%	3.6%	0.0%	(4.9%)
% Increase in Electricity Bulk Purchases	47.5%	1.5%	25.8%	20.0%	0.0%	27.5%	0.0%	0.0%	25.5%	0.0%	0.0%	0.0%	0.0%
% Increase in Water Bulk Purchases	9.9%	0.0%	0.0%	20.0%	0.0%	5.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	18.0%
Provision of Debt Impairment % of Total Billable Revenue	0.0%	0.0%	0.7%	3.3%	0.0%	14.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Debt Impairment	-	-	500	4 000	-	36 785	-	-	-	-	-	-	-
MANAGEMENT													
Capital Expenditure and Funding													
Total Capital Budget	364	55 578	16 859	33 315	28 864	203 996	18 603	28 210	109 136	100 582	17 200	66 071	490 529
Internally Funded and Other	356	20 496	-	810	11 246	21 055	18 603	11 742	13 769	-	2 513	11 771	5 300
Grant Funding and Other	8	35 082	16 859	32 505	17 618	182 941	-	16 468	95 367	100 582	14 687	54 300	485 229
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding	2.1%	63.1%	100.0%	97.6%	61.0%	89.7%	0.0%	58.4%	87.4%	100.0%	85.4%	82.2%	98.9%
Borrowing													
Total Borrowing Liability	13 124	8 998	-	2 395	-	-	-	7 100	-	-	-	-	8
Borrowing for the Financial Year	-	-	-	-	-	-	-	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	997	8 665	-	321	1 677	-	-	-400	-	-	-	2 477	-
Total Cost of Debt as a % of Total Borrowing Liability	7.6%	96.3%	0.0%	13.4%	0.0%	0.0%	0.0%	(5.6%)	0.0%	0.0%	0.0%	0.0%	0.0%
Financing Cost % of Asset Base	1.0%	3.4%	0.0%	0.0%	0.0%	0.0%	0.0%	(0.4%)	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Operating	0.6%	3.5%	0.0%	0.2%	0.0%	0.0%	0.0%	(0.4%)	0.0%	0.0%	0.0%	2.2%	0.0%
Borrowing to Asset Ratio	12.9%	3.5%	0.0%	0.3%	0.0%	0.0%	0.0%	6.5%	0.0%	0.0%	0.0%	0.0%	0.3%
Asset Management													
Total Value of PPE	102 011	254 329	119 685	749 660	-	835 317	70 180	110 000	617 927	-	62 150	-	3 119
Asset Renewal	58	-	1 800	24 684	6 850	11 780	-	-	-	-	-	-	-
Asset Renewal % of Depreciation	0.3%	0.0%	38.5%	69.0%	96.1%	20.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of PPE	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Renewal and R&M as a % of PPE	0.1%	0.0%	1.5%	3.3%	0.0%	1.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Depreciation as % of Asset Base	18.2%	2.8%	3.9%	4.8%	0.0%	7.0%	7.1%	2.1%	0.3%	0.0%	2.7%	0.0%	0.0%
Repairs & Maintenance	16	-	-	-	1 400	-	-	-	-	-	-	-	-
SOCIAL PACKAGE													
Total Number of Households	-	74	-	20	-	85	-	-	52	-	-	3	378 594
Number of Households receiving Free Basic Services													
Water (6 kilolitres per household per month)	5	-	-	6	2	13	-	7	14	-	-	-	-
Sanitation (free minimum level service)	5	-	-	6	2	2	-	7	14	-	-	-	-
Electricity/Other energy (50kwh per household per month)	5	-	-	6	2	2	-	7	14	10	-	-	-
Refuse(removed at least once a week)	5	-	-	6	2	2	-	7	14	-	-	-	-
Highest level of free service provided													
Water (kilolitres per household per month)	6	-	-	6	-	6	-	6	6	-	-	6	-
Electricity (kwh per household per month)	50	-	-	75	-	50	-	50	50	-	-	-	-
Cost of Free Basic Services provided	9 424	850	-	3 753	436	22 668	-	2 850	7 654	3 000	-	-	43 666
Revenue Cost of free services provided	24 247	-	-	5 753	-	24 576	-	9 358	11 755	3 000	-	-	-
Local Government Equitable Share	53 095	73 300	22 822	50 075	39 790	225 142	87 880	60 529	114 134	126 339	40 562	114 137	330 877
MTREF Funded ✓ / Unfunded ✗	x	✓	✓	✓	x	✓	✓	✓	✓	✓	✓	✓	✓

Source: National Treasury Local Government Database

¹Total revenue excludes internal charges